The Anarchist Encyclopaedia. Monograph 1, October 1985.

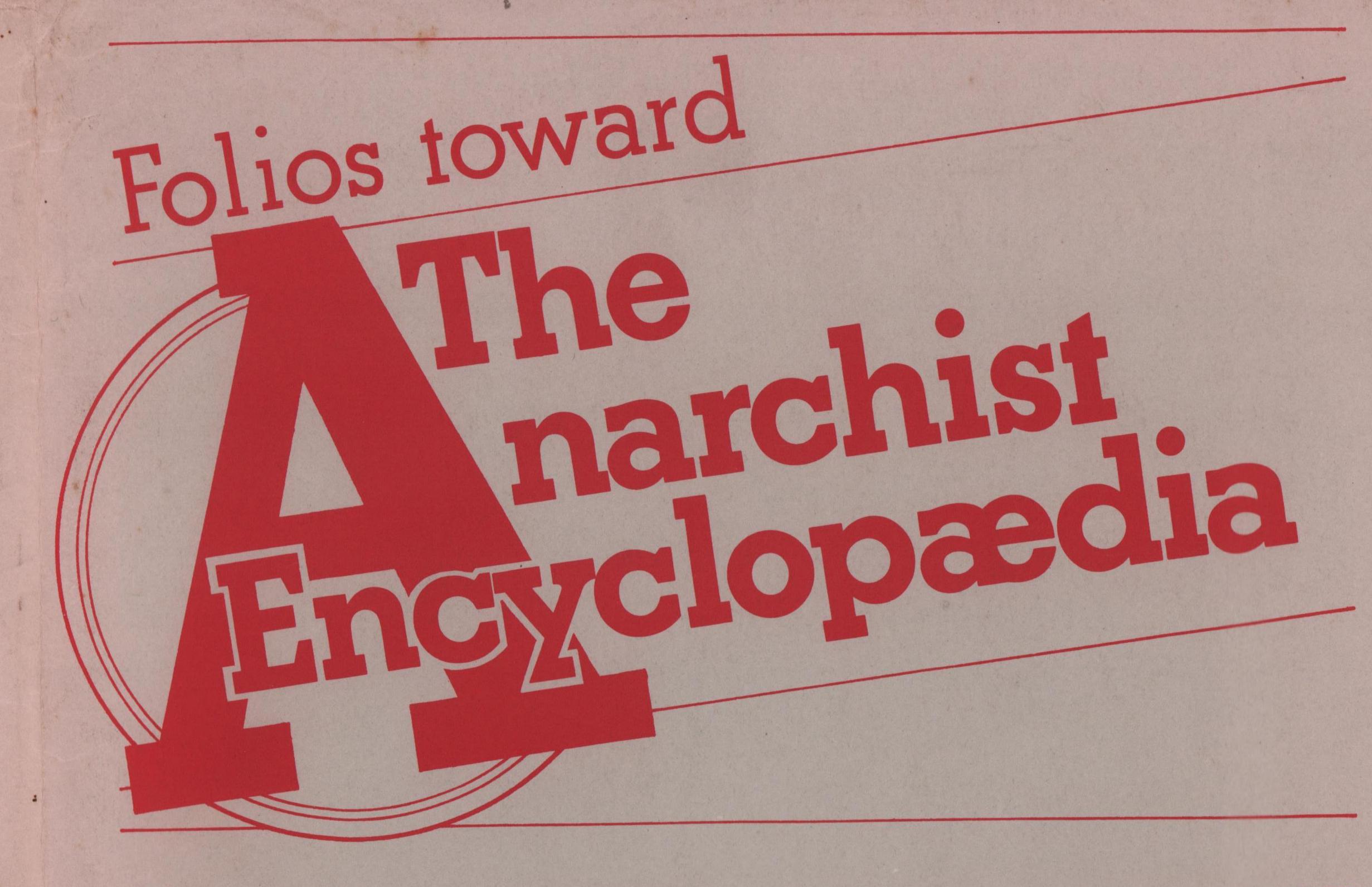
# Civil War & Civil Peace: Libertarian Aragon 1936-37

On 12 April 1931 the people of Spain went to the polls. The political upheaval which followed constituted the Spanish bourgeois revolution. The inability of the victors to translate it into social and economic terms alienated their working class support completely. In this failure to effect genuine social and economic means the social of the social time of which the social of the social time of ti reform lay the seeds of the resulting civil war. That conflict, however, was to offer those who did have the necessary energy and courage the opportunity of promoting real change. In the region of Aragon, in particular, village trade unionists succeeded in laying the foundations of a new truly democratic society, creating civil peace even in the midst of civil war.

The national elections to the new government from among the Cortes, held at the start its working class supporters, of 1936, had constituted for beginning to appreciate as liberal-republicans and their Vicente Ballester had insisted socialist political allies an in Zaragoza in January that opportunity to put the clock they could expect nothing from back some five years when the suh politicians , (1) had begun Spanish Second Republic had to develop quite markedly. been created upon a wave of Moreover, working class widespread support and popular awareness and thus demands for and economic Con aspirations and expectations improvement, which had in 1931 first aroused at the Republic's been primarily urban in birth in April 1931 were in context, was large part reborn with the increasingly rural as well. Popular front's victory in the This reflected firstly, the February 1936 elections. Now, degree to which the political however, the Republicans' room polarisation effected by the for maneouvre was considerably February elections had awoken smaller, far too small in fact Spain's rural populace, and as events were to show. secondly, in the particular Already by May opposition to case of Aragon at least, the

The Anarchist Encyclopaedia (ISSN 0267-6141) Monograph 1: Civil War & Civil Peace: Libertarian Aragon 1936-37, Graham Kelsey. Cambridge, November 1985, 80pp. (Individual copy £2.00, inc. p+p) (General Editor: Stuart Christie) The Anarchist Encyclopaedia Cambridge Free Press Unit 6, 25 Gwydir Street Cambridge CB1 21G.

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and social philosophy with its own - albeit history, indeed, its own precise meritocratic geography, with a defined outlook subordinated that has influenced a great many capitalist other political theories, with its organisation theory, co-operative adherents, past and present, ventures, industrial project teams, ranging from those known by virtue teamwork in social services, of their anarchist ideas to those educational theory, and indeed, famous in other fields because of most ironically, in military units their contribution to science, art, such as the SAS. literature, industrial organisation or militancy.

(ISSN THE ANARCHIST ENCYCLOPAEDIA to attempt 0267 - 6141)will It has attracted a great many reaffirm anarchism as the only thinkers and philosophers, those viable ideal and practical who have accepted it and those who alternative to marxist, liberal have dismissed it. Its influence and conservative authoritarianism. the working class, though It will provide the most nowadays less than it once was, has comprehensive and lively account of always provided a hard clear cut anarchist thought and criticism to alternative to marxism, state appear under one title. Both and parliamentary scholarly and entertaining it will socialism democracy, and still provides a provide fresh insights into the vigorous attack as an unsquashable theory and practice of anarchism, and also the important part played minority. developing anarchists in education, theories of authoritarian ideas have art, Though triumphed generally in economic ecology, sport, music, critiques of centralism has industrialisation, marxism and and matters, dominated political thinking, the adversary democracy, etc., and an anti-authoritarian, anti-centralist up to date and fresh look at the ideas of anarchism have come to the importance and relevance of

in social life and are anarchism in contemporary society. fore

Anarchism is a concrete political becomingly increasingly influential distorted in being by way to authoritarian in systems

As well as defining anarchism as a concrete political theory in its own right, as developed from the time of Bakunin and Kropotkin until the present day, it will become a focal point for accessible, in-depth discussion all on philosophy, of aspects the social geography, history, sciences, and critiques of statist and authoritarian ideologies from an anarchist point of view.

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Strictly Speaking, talk of

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# Self Management Parts who wanted deputted and workers allke to receive the Frank Mintz

Since the 1960s the term 'self-management' has been used to describe workers' attempts at self-emancipation. In this essay Frank Mintz, author of 'Self-management in the Spanish Revolution', traces the history of the idea, examimes its various interpretations within differing social-economic systems and ideologies. He also looks briefly at the social-economic conditions in which self-management has been partially and, on occasion, fully realised. of the repudiation of addhoricy

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Parents educate their children in order that they may learn how to live. Society moulds its citizens so that they may be obedient and work, but it does not train or prepare them to administer the institutions of society. The ruling classes rule in their own interests. Hence the recurrent scandals bribery and involving corruption, including countries democratic tradition. with the Lockheed 1970s the In affair uncovered a series of bribery ministerial cases involving highly placed leaders in nearly every one of the big industrial nations. The French State lurches from scandal to scandal: an erstwhile president republic (a the of involved in right-winger) smuggling, a fraud diamond million involving several dollars featuring the 'sniffer aircraft' farce is covered up incumbent socialist the by president. In Germany, the Flick Corporation provides a

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and governed. In 1794 Varlet good example of parliamentary with international bribery ramifications. Those countries 'Workers' under allegedly not have governments do different to very anything After nearly 70 years offer. marxist-leninism the of Bolshevik press (Pravda and Gazeta) is Literaturnaya replete with exposes of bribery and embezzlement by communist leaders. In China neither Mao nor the current leaders have been able to out paid to of exploitation and instances Under every system bribery. the citizenry is on the outside political and of crucial decision-making, economic bereft of any real control. For that reason bribery and corruption will be with us for a long time yet, and are even presented as normal practices: measure of "A certain corruption seems inevitable in the public life of every country, but it is in all of our interests that here in

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from the Greeks - Carpotrates, in Spain that measure should be as low as possible" (Cambio 16, 15 October 1984). The same sentiment could appear in print in any country.

We have no wish to go on like this and we struggle for the emancipation of the workers by their own endeavours. But this notion has been and still is obscured by theoretical sophistries and disquisitions, not to mention historical () misrepresentation and, finally, < by the absence of a shared and clear vocabulary. Just as government proclaims every to be in favour of itself freedom, and interprets and applies this in a supremely contradictory fashion, so the of the self-emancipation workers is also interpreted in different ways. Sharche arguments great Three Denial of the predominate.

of the people's feasibility emancipation is the pasture of the ruling class, backed up by pseudo-scientific arguments

inequality of (innate philosophical intelligence), ones (from Plato's Republic to Nietzsche) and historical ones (the constancy of leadership ... from Jesus to Hitler). Denial of the short-term capabilities of the workers in the absence of training and tutelage by a superior caste is the position held by socialists and marxist leninists, who base themselves scientific arguments on (behaviourism and social philosophical conditioning), (Marx, Lenin) and ones historical ones (the revolution in the USSR).

The final position is the libertarian one which contends that the workers themselves are capable of equipped and directing and reorganising society: this they base on scientific arguments (sociability and the stimulus of revolution), philosophical considerations (the persistance of the repudiation of authority from the Greeks - Carpocrates, Zeno - through La Boetie, up to our own day) and historical evidence (the Paris Commune, the Russian Revolution).

up in the last We line broad-based category, a in which we find communion Christians (like Jacques (like Ellul), marxists Pannekoek, and to some extent, Rosa Luxemburg), situationists (like Vaneigem) and individuals like Noam Chomsky, Polish trade unionists, alongside classical ranging from anarchists Proudhon, Bakunin, Kropotkin to Abad de Santillan and Bookchin.

The term currently accepted description of the as a attempts at workers' self-emancipation is "selfmanagement". Previously the terms favoured were Bakuninism, anarcho-communism, libertarian communism, direct management. 1968 the term Since self-management has been the most convenient, albeit one full of ambiguities. If we are to clarify the problem, we need

to focus on three aspects: a) the history of the notion, b) the various implications, the socio-economic and c) stages of application and these we shall look at briefly. a) Though the humble and the have persistently exploited the time of revolted from through to our own Spartacus day, it was during the French revolution that the theoretical groundwork was laid down. In 1792 the bourgeois republicans denounced the 'anarchists' of Paris who wanted deputies and workers alike to receive the same wage and who said that there were two classes 'the class of those who have and that of the have-nots, the the and sansculottes the propertied.' And in Manifesto of the Equals of the conspirators, we Babouvist read: 'Gone at last, the hateful distinctions between rich and poor, great and small, masters and servants, governors and governed.' In 1794 Varlet wrote: 'For anyone capable of Government and reason, Revolution are incompatible. Revolutionary experience and revolutionary practice dictated the notions which Proudhon and Bakunin later elaborated upon, adding to these the constant revocability of delegates by the rank and file workers and citizens, and the rotation of offices so as to forestall imbalance or the emergence some caste (this was new ruling anticipated in already Aristotle's and the collectives. Thus in 1864 the First International equipped itself with statutes - drawn up by Karl Marx under the watchful

Politics), federation of eye of the other delegates -'The watchword with the the workers emancipation of shall be the task of the workers themselves.' In 1865 Bakunin anticipated a further statute for a revolutionary organising any society.. should proceed from the bottom upwards, from the commune to the central unit of the the State, along country, to federal lines.'

b) To determine the several meanings of self-management, we need to look at the goal, how it is to be achieved and the essays on this. practical 'Strictly speaking, talk of a self-managerial or associative socialism is a tautology, for, without self-management, there This socialism.' is no expressed by the opinion, Yugoslav Branko Horvat, is one which can be shared by all socialists in that they look forward to the disappearance of the State at some point in In greater detail, history. socialism would then be: "the council, of notion direct and self-management democracy: the leaving behind of private ownership of the means of production, as well as of the ruling political level, reproduce might which capitalist relations in an even worse form: the notion of the free disposition of one's with the social labour, relations that flow from this: hence the necessity of freedom of inquiry, freedom of thought and the freedom to argue." (Predrag Vranicki).

of The advocates self-management can be broken down into those who advocate revolutionary violence and The former pacifists. comprise, partly, the anarchists who take the line that the organisation revolutionary the workers, should encourage on freely itself basing collectives co-ordinated without staking claim to a of leadership; and position they differ greatly in their the from views marxist-leninists. 'Unless we are anarchists, we have to accept the necessity of the State, which is to say of coercion, in the passage from capitalism to socialism. The form of coercion is determined

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by the measure of development the corresponding of revolutionary class, by special circumstances - such as, say, inheritance from a the protracted revolutionary war and by the forms assumed by the resistance from the bourgeoisie and petite bourgeoisie. Thus there exists absolutely no in principle contradiction between soviet democracy (which is to say socialist democracy) principle of the and dictatorial powers vested in certain individuals.' So wrote in April 1918, some Lenin months after the creation of the secret police - by Lenin himself. Pacifists anticipate that example and the power of persuasion - the spread of hippy-style communes or Cabetian-style ones, of the reminiscent anarcho-Tolstoyan view, will lead on to a system without privileges. Tolstoy at the of the century, beginning indefining religious faith as belief in a Value, in a society which pursues an ongoing struggle against peaceful hierarchy and authority, managed to attract tens of thousands of followers and sympathisers. But Tsarist repression and then Bolshevik dismantled the repression which was movement by everyday characterised struggle: refusal to pay any taxes, rejection of all State schooling, condemnation work outside of the of countryside.

In concrete terms, the term 'self-management' embraces workers' co-operatives and participation in the running of their firms. For this reason and for upwards of a century, anarchists and socialists have generally been opposed to such experiments. 'Co-operation, in the majority of instances, will be crushed by the omnipotent might of big capitalist and large landed property: in the few instances in which, for

### Social Theory

that this or example, production company, which will be more or less self-contained, manages to hold out against or to overcome that power, that success will have no result other than the spawning of a new privileged class of happy cooperators amid the miserable mass of proletarians. Thus, in the current conditions of social economy, cooperation cannot deliver the emancipation of the labouring masses. Nonetheless, it has this advantage - that, even today, it familiarises the workers together and with coming themselves and organising administering their own affairs for themselves.' This last point by Bakunin in 1873 is important, though it is true that in the majority of cases worker participation is a cover for class collaboration and a sweetener for capitalist exploitation.

Innumerable examples could be cited: the union-capitalist co- management in West Germany, the limited cooperation confined to a few firms, the most extravagant being the penitentiaries of Terre Haute and Leavenworth in the USA, prisoners councils where handle the budget along with the gaolers: thus, supposedly, given inmates are the responsibility and Another red rehabilitated. depict the herring is to Catholic church as the pioneer of self-management, as if a handful of militant proletarian Catholics in the 19th century could sweeten the reactionary pill. Since the 1960s the Vatican has adopted a new The Mondragon strategy. cooperative in Spain, with its 10,000 members is customarily cited as an instance of Catholic achievement. However, it is no explanation for it is the only example created in Francoist Spain and does not explain how in February 1971 it was possible for the members of

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go on cooperative to the course, the 'Of strike. did not down tools strikers "against themselves", so their action must have been directed against the management, ' noted Oakeshott in an anthology edited by Vahek, from which the above paragraph is drawn.

of self Another face official management is the encouragement which it can under military or receive single party regimes. From Yugoslavia to Algeria, Peru, Rumania, etc., Chile, self-management sprouts up as a pillar of the regime, a useful means of mobilising the workers behind the economy, or for the purpose of ensuring a fleeting political harmony. This tactic also embraces the Israeli which came to kibbutizim of the total represent 6% population in the 1930s only to to 3.6% 1970 retreat by State had an the whenever at its experienced army disposal.

the origin of Whatever self-managerial experiments may be - recuperation, religion, politics, capitalism, banding individualists together, etc. - practice has shown that the workers end up feeling that they can and should achieve more, because they feel a sense of maturity, trained and feel they heartened. The very idea of self-management spells danger for the ruling classes, despite their experience in demagogy And in the and corruption. countries, marxist-leninist each clash between the workers and their red bosses was accompanied by memories of the Paris Commune, and of the organisational and creative capabilities of the workers. c) Self-management was realised partially and, on many occasions, entirely, during the Russian revolution, especially in the Ukraine; also during the Spanish civil war and during the months of May-June 1968 in

#### Frank Mintz

For further France. 03 ( information on these instances, see the other entries in the Encyclopedia.) But let us see if self-management is always feasible. Karl Marx imagined historical evolution that passed through set stages, but whenever he came to study the Russian case he changed his mind. In the foreword to the 1882 Russian edition of the Communist Manifesto he wrote: 'Might the Russian rural community - a form certainly far removed from primitive common ownership of the land pass on directly to the higher form of collective ownership, to the communist form, or will it have to go, instead, through process of the same disintegration which the historical constitutes development of the West?' His answer was that the solution might lie in timing the Russian revolution to coincide exactly with the proletarian revolution in the West.

Thus did Marx adopt the stance of Bakunin from 1873 who analysed traditional collective ownership, the mir, thus: it boasts three advantages; "..all land belongs to the people", the mir "..distributes the land, on a temporary basis, among the commune members", it "almost absolute enjoys autonomy" and at the same time "community self-management".(1) There are also three drawbacks: "patriarchy" - the crushing of the individual by the mir, and confidence in the tsar.

It is obvious that the situationists' personal, everyday self-management, with its exotic overtones falls far short of being espoused by many who sympathise with collective ownership. Just as it is vital self-management should that emanate from among the workers themselves if it is to be able to overthrow exploitation in any lasting way, it is doubtful self-management that is model instantaneously a

bookish satisfying But selfprescriptions. management strikes us as an adequate formula in terms of an anti-capitalist model in the Third World or in the industrialised countries. thinkers, Gonz, Several Bookchin, etc., imagine that today's workers aspire first of away with do all to wage-slavery, with work, the result of which would be to render social theories invalid. This is only one part of the task, for leisure and personal well-being lead on to creation the performance of and to Several capitalist actions. have shown that by firms rearrangement, work can be made attractive (by letting the worker put together the machine in its entirety, by setting up quality control circles, etc.) The likelihood is that socially indispensable tasks may assume a different aspect in a new society. Nowadays we have a dual relationship with work, it dominates us but we dominate the practice of it. As one councillist anarchist observed back in 1920, "The ascendancy which the machine has over the worker is immeasurable: it gives him the tangible feeling that the machine upon which he spends the bulk of his existence and to which he is indissolubly bound, can and should belong to him." Consequently, as long as machines are around, there will for be the desire self-management and as long as exploitation exists, so too self-management will stir. Towards the end of his life Marx embraced the hypothesis of a society with an agrarian collectivist tradition moving directly on to revolution. But the majority of marxists shy this, especially away from Anton Pannekoek in Workers' Councils; for him the peasants have 'a separate mentality and outlook, remote from the ideas and aims of the working class.'

#### Social Theory

#### Self-Management

So, even though the Russian furnished the revolution example of the workers' soviets for 'councils'), the (Russian of the population majority could not 'perform the task of the moment'. 'Also, to forestall the eventuality of the working class's tendencies being overwhelmed by the trend towards small proprietorship, emanating from the countryside, what was needed was a strong, centralised government capabale of countering those peasant inclinations.' From which is deduced the notion that, Russia being an agricultural country, the revolution was impossible.

Another marxist, Rudolf the same expresses Bahro notion, brutally. 'Without the rule imposed by the Bolsheviks, Russia, today, would still be a peasants' State which would, much question, have without opted for the capitalist road.' Hence the conclusion which many councillists share, though they do not dare to put it in writing: 'the anti-statist and anti-authoritarian ideology of many leftist intellectuals who the West is live in historically justified in the industrialised already countries, wherein the material conditions for the witheringaway of the State are ripening. As for those people who are the throes of only in industrialisation, they cannot with such an dispense instrument, and their State can only be bureaucractic at the (French edition of outset' Seguire mi camino).

of this The foundations based in the analysis are always negative role of the the always peasantry and positive one of the workers, plus a phase of capitalism's Aside from the maturing. instances cited historical elsewhere which expose such an attack as ridiculous, it is possible to comment briefly upon the role of the working class which, with its classical

#### The Anarchist Encyclopaedia

experienced marxist and organisations, was remarkably passive against Hitler in the Germany of the 1930s, timid in the France of 1936, limited in the Chile of 1973 against the military - before and after the coup. As for the necessary development of capitalism, it is strikingly apparent that the Japan is economic trail-blazer which the other countries are aping and that before maturity is achieved in every country (the end of the telematic era ) it is very likely that we may be in the year 2500.

said that, it is Having nonetheless true that there is a grey area where socialist ideas do not thrive, as in countries those under traditional religious rule and insurrection is an where (the experience unknown Indians, Amazonian certain the Indian portions of sub-continent).

Historical analysis, then, means of seems sure ideological monitoring the evolution of the concept of self managerial revolution, as well as of the level of 'consciencisation' of society and of social strata.

last observations to Two The first is that close. allegation to the effect that the anarchists are bourgeois the (according to marxist-leninists) or tied to the bourgeoisie [Pannekoek]). Through historical examples we will also perceive the truth or falsehood of such assertions, but it is as well to point out that from Lenin to Castro, few leaders have been marxist workers, whereas from Makhno to Durruti, many anarchists have peasant or workers' been leaders.

Finally, among the great into which selftendencies is divided: selfmanagement management from above, with participation under capitalism (in an endless variety of

#### Social Theory

forms), or with a single party in power (as in Yugoslavia and some other countries), or self-management from below, with councillists on the one hand and anarchists on the other, in an almost constant and automatic way, no tendency as much as acknowledges the existence of the rest. The councillists Pannekoek and Mattick, and the anarchists Rocker and Besnard, are typical of this mental blindspot. Only over the past 20 years or so, following the example set by the situationists, has the occasional attempt at objectivity been made. It can be emphasised that, pacifists or otherwise, the advocates of self-management are fighting to break down the fear of authority, the delegation of power, the anxiety in the face of change which Wilhelm Reich in the 1930s and Stanley Milgram in the 1970s exposed with clarity. Note (1) In Russian and Serbo-Croat, the word samoupravleniye , used colloquially, 'local means management' or 'autonomy', a which falls far definition the short of meaning of 'self-management'. In the 1873 text of Bakunin's it seems to that his obstinnoe us samoupravleniye be can translated community as self-management. \* \* Bibliographical sources used (in order of use) Kropotkin: La Gran revolucion 1909. Guerin, Daniel: La lutte de classes sous la 1ere Republique, Paris, 1946. Guerin, Daniel: Ni Dios, ni Amo, 1972. Vanek, Jaroslav: Self management, Penguin, 1975. Vranichi, Pregrad: Marksizam i socializam, Zagreb, 1979. Lenin, Las tareas inmediatas del poder sovietico, 1918. Bakunin, Estatismo y anarquismo, 1873.

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